

	Sector	Stated Scale	Published Fees	Fees as Proportion of Min Wage/ Unskilled Wage*	Linked Organisations	Type of Actors
Sudiksha Knowledge Solutions <i>India</i>	Pre-school	23 pre-schools	N/A	N/A	<ul style="list-style-type: none"> • Franchise model • PALF 	-Private investors
Bridge International Academies <i>Kenya (Uganda, Nigeria for expansion)</i>	Elementary	359 schools; 100,000+ students	~\$5/month	8% (As proportion of stated target group: families living on maximum \$2/day)	<ul style="list-style-type: none"> • Bill Gates • CDC (UK Development Finance Institution) • DFID • IFC • Khosla Ventures • Learn Capital • NEA • Novastar • Omidyar Network • PanAfrican Investment Co. • Rethink Education 	-Venture capital and private investment firms -Bilateral aid agency -Bilateral donor bank -Personal investors
Lekki Peninsula Affordable Schools <i>Nigeria</i>	Elementary	N/A	N/A	N/A	<ul style="list-style-type: none"> • Unclear • PALF 	N/A
Omega Schools <i>Ghana</i>	Elementary	38 schools; 20,000 students	~\$0.65/day	41%	<ul style="list-style-type: none"> • PALF • Personal investors 	-Personal investors
Spark Schools <i>South Africa</i>	Elementary	4 schools (2 operational + 2 for expansion)	R 17,955/yr	62%	<ul style="list-style-type: none"> • eAdvance • ISASA • PALF 	-Education management company -Private schools association
APEC Schools <i>Philippines</i>	Secondary	13 schools	Grade 7: P 24,850/yr Grade 8: P 25,350/yr Grades 9-12: N/A	Grade 7 & 8: 15% Grades 9-12: N/A but likely higher	<ul style="list-style-type: none"> • Ayala Corporation • PALF 	Corporate group (holding company)

Source: Extracted from Srivastava, forthcoming. Data from PALF and organisational websites. Last verified March 2015.

Note: *: Based on one adult worker. Calculated in the currency used by the provider. Latest lowest wage rates were used for South Africa (farming and agriculture, 1 March 2014- 29 February 2015); Ghana (local daily wage rate, 1 May 2014- 30 May 2015); Kenya (lowest wage 2014-2015). Monthly rate calculated on the maximum number of days per month.

+: The organisational links may not be exhaustive, as not all data may be publicly available. Some websites were more developed than others.

Low-fee Private School Chain Operators

	Location(s) of Operation	Year established	Levels		
			ECE	Basic/ Elementary	Secondary
Beautiful Tree Trust and Empathy Learning Systems ⁺	India	2009	X	X	X
Bridge (The South African Extraordinary Schools Coalition)	South Africa	2010		X	X
Bridge International Academies*	Kenya (Planned expansion to Uganda and Nigeria)	2009	X	X	
Jnana Karanji Charitable Trust Private Schools for the Poor	India	2002	X	X	
Lekki Peninsula Affordable Schools*	Nigeria	N/A		X	
Omega Schools* ⁺	Ghana	2009	X	X	X
Pudami Neighbourhood Schools	India	2006		X	X
Spark Schools*	South Africa	2013		X	

Ancillary Service Provider

	Location(s) of Operation	Year est.	Details on Type of Service(s)
ADEMA Education Program	Haiti	2005	Teacher training; administrative support; pedagogical support; financial assistance to children from disadvantaged backgrounds and children with special needs
Edify	Ghana, Dominican Republic, Rwanda	2010	Micro-credit lending; technical assistance in curriculum development and teacher training
Empathy Learning Systems Pvt. Ltd. ^o	India	2009	English and mathematics lesson plans, curriculum, activities; teacher training services and feedback in product delivery; teacher training in classroom management and special needs instruction; school management support; student assessment
Experifun*	India	N/A	Science experiment kits for classroom instruction (Class 5-10, i.e., elementary and high school)
Hippocampus Learning Centres ^o	India	2010	Supplemental English and mathematics programme in early primary; ECE centres
IDP Foundation and Sinapi Aba Trust ^x	Ghana	2009	IDP Rising Schools Program: micro-credit school loans; training on school operations and management; teacher training (partnered with Sesame Workshop)
Peru Champs	Peru	2013	Privately-funded scholarship programme for low-income children to attend Innova Schools, an elite chain of private schools
Sesame Workshop ^x	Ghana	2011	Techniques for Effective Teaching Kit: teacher training modules, educator guides, outreach materials
Ubongo*	Tanzania; broadcasts across East Africa	N/A	Creates interactive 'edutainment' through interactive 'edu-cartoons' for math instruction through animated stories and songs
Zaya*	India	2013	LabKit: tablets with pre-loaded curriculum content, classroom projector, Wifi router, and classroom management tool to track student progress, and ClassCloud learning

			platform to store and deliver digital content online and offline; additional assessment services; training on product use
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Source: Centre for Education Innovations website; PALF website; organisational websites. Data last verified May 2015.

Note: *: Initiative is supported by PALF. †: Initiatives are linked with each other. x: Initiatives are linked with each other. °: Provider simultaneously runs a chain.